



Bharat Parikh

Construction Manager  
Field Development

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15<sup>th</sup> January, 2007

Restaurant Consultants, Inc.  
PO Box #141  
College Park, Maryland 20741  
410-827-9002

Dear Joe

I wanted to acknowledge and thank you for the support and service you have provided to me and my predecessor, Joe Celento. I have dealt with numerous consultants in my career in fast food development and I am proud to say that you are one of the best. Your knowledge of zoning and permitting within so many jurisdictions to expedite reviews and approvals has always been astounding.

We in Yum! like people who work with our motto, "Act like an Owner." On a few projects that we have been able to work together, you have demonstrated the "Ownership" of the projects and related issues is a trait that has allowed us to succeed. Even though we do not get a chance to work together frequently, you have always returned my calls of enquiry very enthusiastically.

I look forward to a continued relationship between my team and you.

Sincerely,

A handwritten signature in blue ink, appearing to read "Bharat Parikh", with a long horizontal flourish extending to the right.

Bharat Parikh  
Construction Manager  
Mid-Atlantic Market  
Yum! Brands, Inc.

