



October 21, 2008

Mr. Joe Spinelli  
Restaurant Consultants, Inc.  
P.O. Box 141  
College Park, MD 20741

Dear Joe:

Over the last 50 years, Ben's Chili Bowl has found that the relationships we've developed have been important to us running an efficient and profitable business. Joe, our relationship with you has allowed us to benefit from your wealth of knowledge in pursuing our new business project.

You have been instrumental in expediting the tedious tasks involved in processing the construction of our new venture, "Ben's Next Door". Your attention to details, and follow up have been critical to our work projects being completed, in a timely fashion, which have allowed us to meet scheduled deadlines.

We, at Ben's, are pleased to have you on our team and would recommend you to anyone who seeks to employ someone with your professionalism and expertise.

All the best, in your future endeavors.

Sincerely,

A handwritten signature in blue ink that reads "Kamal Ben Ali".

Kamal Ben Ali  
Ben's Chili Bowl

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